#### **STAFF REPORT FOR CALENDAR ITEM NO.: 8**

FOR THE MEETING OF: May 8, 2014

#### TRANSBAY JOINT POWERS AUTHORITY

#### **BRIEF DESCRIPTION:**

Presentation of and Public Hearing for draft Fiscal Year 2014-15 (FY 2014-15) Capital Budget in an Amount Not To Exceed \$321,427,000 and draft FY 2014-15 Operating Budget in an Amount Not To Exceed \$4,752,708.

#### **SUMMARY:**

The Joint Powers Agreement creating the Transbay Joint Powers Authority (TJPA), dated April 4, 2001, establishes that the fiscal year of the TJPA begins on July 1 and ends on June 30, and provides the TJPA Board of Directors with the authority to adopt a multi-year budget, or an annual budget before the beginning of each fiscal year. In accordance with TJPA's Policy No. 003: Budget Policy, adopted by the Board of Directors on June 23, 2004, staff has prepared the attached proposed budget for review by the Board of Directors.

The Budget Policy permits the submission of the budget outlook and the draft budget to a Finance Committee of the TJPA Board. For the past several budget years and continuing for this year, staff is presenting the budget outlook and draft budget to the TJPA Board as a whole in lieu of holding a separate meeting of the Finance Committee of the Board.

As there is not a separate Finance Committee kicking off the budgeting process in March, typically a narrative budget outlook would be presented to the full Board at the April Board meeting; however, no April Board meeting was held. The information that would have been included in that outlook has been incorporated here. The draft budget is presented at the May Board meeting and this meeting fulfills the Budget Policy requirement of holding a public hearing on the budget. Staff will seek Board approval of the final FY 2014-15 budgets at the June Board meeting.

The FY 2014-15 annual budgets, which cover the period from July 1, 2014 through June 30, 2015, represent the twelfth full budget year for the TJPA. The TJPA adopts both an operating budget and a capital budget. The operating budget reflects the operation of the temporary terminal. The capital budget reflects the engineering and construction work and right of way acquisition activities planned for the implementation of the Transbay Transit Center Program.

As an agency formed to build a capital project, the TJPA manages its resources primarily in relation to the multi-year Transbay Transit Center capital budgets for Phase 1 and Phase 2. The fiscal year capital budget is the best estimate of the activities of the overall budget that will occur during the fiscal year timeframe. TJPA budgets conservatively for each fiscal year, meaning that staff aggressively estimates expenditures and their associated revenues. Should expenditures be accelerated beyond these estimates, the fiscal year budget will be amended so long as the amounts are within the capital project's baseline budget. Capital revenue and funding sources unspent in one fiscal year can generally be re-programmed for following fiscal years.

The TJPA's fiscal year operating budget projects the costs and revenues for the temporary terminal facility management. The bridge toll funds made available under state law are sufficient to cover these expenses at the temporary terminal.

The proposed capital budget for FY 2014-15 totals \$321,427,000. The capital budget includes work for both Phase 1 (\$320,507,000) and Phase 2 (\$920,000) of the Transbay Program and is based on the approved baseline budgets. The proposed operating budget for FY 2014-15 totals \$4,752,708. The operating budget includes expenses and revenues for the Temporary Terminal.

#### **DRAFT FY 2014-15 CAPITAL BUDGET:**

#### **Proposed FY 2014-15 Capital Expenditures**

The TJPA's capital expenditure budget is organized into six categories and itemized in Attachment 1:

- Salaries and Benefits for TJPA staff (1% of budgeted expenditures);
- Administration (0.4% of budgeted expenditures);
- Professional and Specialized Services, including construction (97.3% of budgeted expenditures);
- Right of Way Acquisition (0.3% of budgeted expenditures);
- Other (0.03% of budgeted expenditures); and
- Reserves (1% of budgeted expenditures).

#### Salaries and Benefits

The TJPA's proposed salaries and benefits expense for FY 2014-15 is approximately \$3 million. The TJPA's strategy has been to keep its in-house staffing level small, and to use its staff to manage contractors who undertake a variety of tasks on behalf of the TJPA. The TJPA's proposed budget is consistent with this approach. The TJPA currently employs thirteen staff members: Executive Director, Principal Engineer, Senior Program Manager, Construction Manager, Engineering Manager, Information Technology Manager, Chief of Staff / Board Secretary, Chief Financial Officer (CFO), Legislative Affairs and Community Outreach Manager, Contract Compliance Officer, Finance Coordinator, Financial and Systems Accountant, and Accountant. During the course of FY 2014-15, staff may add an additional position, bringing the total staff positions to fourteen. The budget assumes that the new position is filled at the start of the fiscal year, for conservative budgeting purposes.

#### <u>Administrative Expenditures</u>

This category includes the expenditures associated with operating the TJPA on a day-to-day basis, such as office rent; insurance premiums; communications; office supplies, equipment and furniture; professional development; meeting expenses; and human resources/payroll administration. Meeting expenses are included for the Citizens Advisory Committee, public outreach, procurements, DBE/SBE outreach, and other public meetings as necessary. For FY 2014-15, staff proposes to budget approximately \$1.2 million for Administrative expenses. This is in line with previous fiscal years, but there is a significant increase in the Information Technology (IT) line item. This is primarily due to rising support costs for various programs and equipment and a small contract for outside IT consultants to assist the IT Manager. This increase

is offset by decreases in other administrative expenditures.

#### Professional and Specialized Services

As noted above, rather than hire a large in-house staff during design and construction, the TJPA utilizes contractors to provide services in support of the Transbay program. As a result, approximately \$312.5 million of the proposed FY 2014-15 capital budget is devoted to Professional and Specialized Services, the majority of which is allocated to construction, engineering, design and program management/program control activities. Construction activities total approximately 88 percent of the Professional and Specialized Services budget.

The Professional and Specialized Services budget can be categorized by engineering and design services, permits and fees, real estate services, construction management, construction, planning and environmental analysis, and administration. The major professional and specialized services that will be undertaken during FY 2014-15 under each sub-category are described below.

#### Engineering and Design Services (\$21 million)

- Program Management & Program Control (PM/PC) (\$7.2 million) A new contract for PM/PC consultant URS will be brought to the Board for approval at the June meeting. The new contract represents a significant decrease in the current contract amount. PM/PC work in FY 2014-15 will focus on the following tasks:
  - Ongoing program management activities, including updating and implementing Program plans and procedures;
  - Program coordination activities, including stakeholder and labor liaison, coordination with external agencies, permit coordination activities, tracking and resolution of issues;
  - Quarterly Mitigation Monitoring reports;
  - State Historic Preservation Office and archaeological support and planning;
  - Traffic and utility coordination;
  - Transit Center and Bus Storage project management;
  - Security and O&M planning and other specialty consultation such as risk mitigation, seismic reviews, etc.
  - Supplemental environmental review management and support;
  - DTX project management as needed; and
  - Program cost and schedule controls, including cost estimating, and cost and schedule reporting and forecasting.
- Transit Center & Ramps Engineering and Design (\$11 million)
  The engineering and design budget covers the cast nodes consultant, design for utility relocation related to the bus ramps and traction power design for the Transit Center bus plaza, and Pelli Clarke Pelli Architect's construction administration services.

#### *Permits and Fees (\$1.7 million)*

• The FY 2014-15 budget includes costs for services provided by the San Francisco Department of Building Inspection and other related fees.

#### Real Estate Services (\$.18 million)

• The primary professional and specialized services related to right of way in the FY 2014-15 budget include surveys and work by the staff from the Office of Community Investment and Infrastructure (successor agency to the San Francisco Redevelopment Agency) related to selling the remaining formerly State-owned parcels for development.

#### Construction Management (\$6.6 million)

Construction management services for the construction of the new Transit Center and completion of relocation of the City's auxiliary water supply system are included in the FY 2014-15 budget. Responsibilities include design and submittal review; monitoring, inspection, and interface with the construction contractors; administrative tasks; claims management; and dispute resolution assistance. Budget is also included for dispute resolution processes such as the Dispute Resolution Board.

#### Construction (\$277.6 million)

- Transit Center and Ramps Construction Manager/General Contractor (CM/GC) Pre-Construction Services (\$2.9 million)
   This work includes construction logistics planning, development of detailed construction sequencing, pre-qualification of subcontractors, and preparation of subcontractor bid packages.
- Transbay Transit Center & Ramps (\$273.9 million) Construction of the Transbay Transit Center and Bus Ramps will continue in FY 2014-15. Ongoing work will include the below grade package, structural steel, superstructure concrete, and the bus ramps. The FY 2014-15 budget includes funding for the continuation of this work, as well as for commencement of the various trade packages scheduled for award this year, based on the current estimate.
- Utility Relocation (\$.68 million) Physical relocation of utilities, specifically the sole remaining package relocating the City's auxiliary water supply system, is planned for completion during FY 2014-15. Utility relocation required for the bus ramps is accounted for in the bus ramps budget above.

#### Planning and Environmental Analysis (\$.75 million)

The FY 2014-15 budget includes the cost of completing the supplemental environmental analyses of several changes required by the California High Speed Rail Authority (CHSRA), as well as the cost of reports updated annually for TIFIA by TJPA's real estate economics consultants.

#### Administration (\$4.7 million)

The budget includes expenditures for other professional and specialized services required for the continued operation of the TJPA and the advancement of the Transbay Transit Center Program, including legal services, financial advisors, community and public relations, legislative and other services as itemized in the attached budget request.

#### Right of Way Acquisition

Approximately \$1.1 million in Right of Way acquisition expenses are included in the FY 2014-15 budget. This includes expenditures associated with closing out the eminent domain process.

#### Other

The FY 2014-15 budget includes \$100,000 for Caltrans attorneys' parking formerly provided in the Transbay Terminal as required by the Cooperative Agreement with the State. TJPA understands that the attorneys may be relocating to another office location outside of downtown San Francisco, in which case our obligation to pay for this parking will end. However, the same amount is budgeted as in prior years as timing of the move is unknown with 100 percent certainty.

#### Reserves

In accordance with the TJPA's Reserve Policy, the FY 2014-15 capital budget includes a fiscal reserve and an emergency reserve funded with unrestricted revenues such as lease and interest income. By policy, the emergency reserve is set at \$500,000 unless modified by the Board. Emergency reserves would be used in extraordinary events such as natural disasters.

The proposed fiscal reserve for FY 2014-15 is approximately \$2.8 million. The fiscal reserve, to be used as a working capital fund, is capped at fifteen percent of the annual budget less right of way acquisition costs. For FY 2014-15, the amount of the fiscal reserve is constrained by the availability of unrestricted revenues. These reserves are not the reserves included in the Program baseline budget, such as Program Reserve or design and construction contingencies.

#### **Proposed FY 2014-15 Capital Revenues**

For the purposes of the annual budget, the TJPA's revenues are divided into four categories:

- Committed Revenues, which have already been allocated to the Transbay Project by one of the TJPA's funding partner agencies;
- Planned Revenues, which are anticipated to be made available during FY 2014-15, but have not yet been allocated to the Project;
- Other, which includes the portion of the fund balance from the previous year that is available for expenditure in FY 2014-15; and
- New Revenues to be Identified, which are not currently included in the overall Transbay Transit Center Program financial plans.

#### Committed Revenues

Since its inception, the TJPA has received more than \$998 million in funding allocations from the following sources:

- Federal High Speed and Intercity Passenger Rail / American Recovery and Reinvestment Act (ARRA) grant (\$400.0 million)
- Federal Transit Administration grants (\$62.4 million);
- Federal Railroad Administration Rail Line Relocation grant (\$2.7 million);
- In-kind contributions (\$0.8 million);
- Regional Measure 1 (RM-1) toll revenues (\$54.4 million);

- Regional Measure 2 (RM-2) toll revenues (\$150.0 million);
- AB 1171 bridge toll revenues (\$148.8 million);
- Proposition K Sales Tax revenues (\$133.7 million);
- San Mateo County Measure A Sales Tax (\$23.3 million);
- AC Transit Capital Contributions (\$11.9 million); and
- California Regional Transportation Improvement Program (RTIP) revenues (\$10.2 million).

Of the total allocations to date, approximately \$256 million in committed grant revenues are included in the FY 2014-15 budget. Additionally, land sales proceeds, lease revenues and interest income are included in the committed budget revenues.

#### Planned Revenues

At the end of FY 2014-15, a grant request of approximately \$43 million will be pending with the San Francisco County Transportation Authority for Proposition K funds. In addition, an application for \$2.1 million in California Transit Security Grant Program funds will be submitted by AC Transit as this is one of the agency's regular pass-throughs towards their capital contribution. This year AC Transit staff has also asked their board for approval of a contribution of \$7 million from the agency's general fund to the Transit Center Program, as part of AC Transit's capital funding commitment under the Lease and Use Agreement. These funds are shown totaled in the Planned Revenue section of the budget.

Additional revenues are planned for allocation or receipt during the fiscal year. These additional revenues include land sales proceeds of \$43 million generated by the sale of Block 8 on Folsom Street, expected to close in November 2014. The land sales proceeds will be held in a trustee account per the terms of the Cooperative Agreement with the State, invested per the TJPA Investment Policy, and spent for eligible construction expenditures as needed.

In addition, in response to a Bridge Financing Request for Proposals released in March 2014, TJPA staff is negotiating a direct loan with Goldman Sachs, whose proposal was the highest-ranked of nine proposals received in April. This loan will provide a source to certify contracts this fall, and a portion of it is projected to be used in FY 2014-15.

#### New Revenues to be Identified

The proposed FY 2014-15 budget includes \$360,000 in this category. This is the estimate for work anticipated to be necessary to work with the City on its Railyard/Boulevard Feasibility Study. TJPA will be working with its funding partners MTC and SFCTA to identify and allocate additional revenues to cover this expenditure, which would be a Phase 2 cost rather than Phase 1.

#### **FY 2014-15 OPERATING BUDGET:**

With the opening of the temporary terminal, the TJPA began incurring operating costs in FY 2010-11. Operations at the temporary terminal will continue until the new Transbay Transit Center is open for bus transit service.

#### **FY 2014-15 Operating Expenditures**

The TJPA's FY 2014-15 operating budget totals \$4,752,708. The operating budget includes the following expenditures:

- Temporary terminal facility management and security (\$1.2 million);
- Police Services as necessary (\$10,000);
- Additional Operating Support for AC Transit's increased operating costs at the temporary terminal (\$2.9 million);
- Parking Control Officers (\$150,000) to manage traffic operations in the vicinity of the temporary terminal;
- Utilities (\$40,000);
- Insurance (\$50,300);
- Operating reserve fund (\$372,800).

The AC Transit operating costs are reimbursed and the operating reserve is funded in accordance with the Lease and Use Agreement with AC Transit. TJPA staff and administrative costs are included under the capital budget, not the operating budget.

#### FY 2014-15 Operating Revenues

The FY 2014-15 operating budget includes revenues from Regional Measure 2 bridge toll funds (\$4.38 million), rent from Greyhound (\$320,000), and advertising income (\$53,000). The operating budget represents a reduction from FY 2013-14 primarily due to the fact that AC Transit will not be making a contribution to the operating reserve. Instead, they will be substantially increasing their contribution to the capital budget.

#### **BOARD RESOLUTION AUTHORIZATION:**

The TJPA Board provides expenditure authorization to staff in several ways. For most expenditures, the Board approves a contract with a vendor that governs the duration and cost of the goods and services to be provided. However, not all expenditures are based on contracts. In general, these expenditures pay for administrative items such as salaries, benefits, office supplies, professional memberships, and meeting expenses. These items in the proposed capital budget are designated as the several line items in italics. By approving the budget request, the Board would provide expenditure authorization for those line items that are not based on contracts.

In some cases, the TJPA's funding partners require that funding applications be approved by the TJPA Board. Others do not include this requirement. For clarification, and as in previous fiscal years, the FY 2014-15 budget resolution will include language authorizing the TJPA's Executive Director to apply for, accept, and expend funds for Board approved expenditures in the annual budget.

#### **BOARD BUDGET REVIEW PROCESS:**

Staff will return to the Board on a quarterly basis to report on the status of "budget vs. actual" expenditures and revenues. Staff may also return to the Board for review and approval of one or more budget amendments, if changes in circumstances warrant a change in budgeted expenditures and revenues.

## **ENCLOSURES:**

- FY 2014-15 Proposed Capital Budget (Attachment 1) FY 2014-15 Proposed Operations Budget (Attachment 2) 2.

### **RECOMMENDATION:**

Information only; Final Budget to be presented for approval at June Board meeting.

# Transbay Joint Powers Authority Proposed Fiscal Year 2014-15 Capital Budget Request

	FY 2013-14 Budget	FY 2014-15 Budget Request	Change	% Change	
TAL EXPENDITURES <sup>1</sup>					
ies & Benefits					
Salaries	2,166,000	2,243,000	77,000	3.6%	
Benefits	751,000	788,000	37,000	4.9%	
Subtotal, Salaries & Benefits \$	2,917,000	\$ 3,031,000	\$ 114,000	3.9%	
nistration					
Rent	710,000	740,000	30,000	4.2%	
Insurance	88,000	86,000	(2,000)	-2.3%	
Interest Expense	25,000	-	(25,000)	-100%	
Office Expenses	92,000	89,000	(3,000)	-3.3%	
Communications	77,000	69,000	(8,000)	-10.4%	
Information Technology Support	46,000	80,000	34,000	73.9%	
Travel/Conferences	40,000	40,000	-	0%	
Professional Development	29,000	29,000	-	0%	
Board Expenses	10,000	10,000		0%	
Meeting Expenses	15,000	15,000	<u> </u>	0%	
Benefits Administration / Payroll Services	19,000	19,000	<u> </u>	0%	
·					
Miscellaneous	33,000	35,000	2,000	6.1%	
Subtotal, Administration \$	1,184,000	\$ 1,212,000	\$ 28,000	2.4%	
ssional & Specialized Services					
Engineering & Design Services					
Program Management / Program Controls	9,279,000	7,200,000	(2,079,000)	-22.4%	
Downtown Extension Preliminary Engineering & Design	400,000	-	(400,000)	-100%	
Downtown Extension Interagency Coordination	277,000	360,000	83,000	30%	
Transit Center & Ramps Engineering & Design	11,804,000	11,089,000	(715,000)	-6.1%	
Transit Center Traffic Signals	50,000	72,000	22,000	44%	
Transit Center Overhead Lines	250,000	250,000		0%	
Transit Center Commissioning Agent				0,0	
	200 000	120 000	(80,000)	-40%	
	200,000	120,000	(80,000)	-40%	
Bus Ramps Design Reviews	30,000	60,000	30,000	100%	
Bus Ramps Design Reviews Bus Storage Engineering & Design	30,000 1,166,000	60,000 25,000	30,000 (1,141,000)	100% -97.9%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design	30,000 1,166,000 230,000	60,000 25,000 231,000	30,000 (1,141,000) 1,000	100% -97.9% 0.4%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat.	30,000 1,166,000 230,000 173,000	60,000 25,000 231,000 123,000	30,000 (1,141,000) 1,000 (50,000)	100% -97.9% 0.4% -28.9%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services	30,000 1,166,000 230,000 173,000 100,000	60,000 25,000 231,000 123,000 167,000	30,000 (1,141,000) 1,000 (50,000) 67,000	100% -97.9% 0.4% -28.9% 67%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program	30,000 1,166,000 230,000 173,000 100,000 500,000	60,000 25,000 231,000 123,000 167,000 300,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000)	100% -97.9% 0.4% -28.9% 67% -40%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services	30,000 1,166,000 230,000 173,000 100,000	60,000 25,000 231,000 123,000 167,000	30,000 (1,141,000) 1,000 (50,000) 67,000	100% -97.9% 0.4% -28.9% 67% -40%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program	30,000 1,166,000 230,000 173,000 100,000 500,000	60,000 25,000 231,000 123,000 167,000 300,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000)	100% -97.9% 0.4% -28.9% 67% -40%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services	30,000 1,166,000 230,000 173,000 100,000 500,000	60,000 25,000 231,000 123,000 167,000 300,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000)	100% -97.9% 0.4% -28.9% 67% -40% -18.2%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services  Permits and Fees Transit Center Building & Ramps Permits & Fees	30,000 1,166,000 230,000 173,000 100,000 500,000 1,223,000	60,000 25,000 231,000 123,000 167,000 300,000 1,000,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000) (223,000)	100% -97.9% 0.4% -28.9% 67% -40% -18.2%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services Permits and Fees Transit Center Building & Ramps Permits & Fees Bus Storage Permits & Fees	30,000 1,166,000 230,000 173,000 100,000 500,000 1,223,000	60,000 25,000 231,000 123,000 167,000 300,000 1,000,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000) (223,000)	100% -97.9% 0.4% -28.9% 67% -40% -18.2%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services  Permits and Fees Transit Center Building & Ramps Permits & Fees Bus Storage Permits & Fees Utility Relocation Permits & Fees	30,000 1,166,000 230,000 173,000 100,000 500,000 1,223,000 918,000	60,000 25,000 231,000 123,000 167,000 300,000 1,000,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000) (223,000)	100% -97.9% 0.4% -28.9% 67% -40% -18.2% 76.5%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services Permits and Fees Transit Center Building & Ramps Permits & Fees Bus Storage Permits & Fees Utility Relocation Permits & Fees DTX Permits & Fees	30,000 1,166,000 230,000 173,000 100,000 500,000 1,223,000 918,000 - 100,000 10,000	60,000 25,000 231,000 123,000 167,000 300,000 1,000,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000) (223,000) 702,000	100% -97.9% 0.4% -28.9% 67% -40% -18.2% 76.5%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services Permits and Fees Transit Center Building & Ramps Permits & Fees Bus Storage Permits & Fees Utility Relocation Permits & Fees Other Plan Checks / Permit Fees	30,000 1,166,000 230,000 173,000 100,000 500,000 1,223,000 918,000	60,000 25,000 231,000 123,000 167,000 300,000 1,000,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000) (223,000)	100% -97.9% 0.4% -28.9% 67% -40% -18.2% 76.5%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services Permits and Fees Transit Center Building & Ramps Permits & Fees Bus Storage Permits & Fees Utility Relocation Permits & Fees Other Plan Checks / Permit Fees Real Estate Services	30,000 1,166,000 230,000 173,000 100,000 500,000 1,223,000 918,000 - 100,000 10,000 51,000	60,000 25,000 231,000 123,000 167,000 300,000 1,000,000 - - 10,000 82,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000) (223,000) 702,000 - (100,000) - 31,000	100% -97.9% 0.4% -28.9% 67% -40% -18.2%  76.5%  -100% 60.8%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services Permits and Fees Transit Center Building & Ramps Permits & Fees Bus Storage Permits & Fees Utility Relocation Permits & Fees DTX Permits & Fees Other Plan Checks / Permit Fees Real Estate Services Property Management	30,000 1,166,000 230,000 173,000 100,000 500,000 1,223,000 918,000 - 100,000 10,000 51,000	60,000 25,000 231,000 123,000 167,000 300,000 1,000,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000) (223,000) 702,000 - (100,000) - 31,000	100% -97.9% 0.4% -28.9% 67% -40% -18.2% 76.5%  -100% 60.8%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services Permits and Fees Transit Center Building & Ramps Permits & Fees Bus Storage Permits & Fees Utility Relocation Permits & Fees Other Plan Checks / Permit Fees Real Estate Services Property Management Appraisal Services	30,000 1,166,000 230,000 173,000 100,000 500,000 1,223,000 	60,000 25,000 231,000 123,000 167,000 300,000 1,000,000  - 10,000 82,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000) (223,000)  (100,000)  31,000 (2,000) (41,000)	100% -97.9% 0.4% -28.9% 67% -40% -18.2% 76.5%  -100% 60.8%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services Permits and Fees Transit Center Building & Ramps Permits & Fees Bus Storage Permits & Fees Utility Relocation Permits & Fees DTX Permits & Fees Other Plan Checks / Permit Fees Real Estate Services Property Management Appraisal Services ALTA / Design Surveys	30,000 1,166,000 230,000 173,000 100,000 500,000 1,223,000 	60,000 25,000 231,000 123,000 167,000 300,000 1,000,000  - 10,000 82,000 12,000  60,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000) (223,000)  (100,000)  31,000 (2,000) (41,000) (161,000)	100% -97.9% 0.4% -28.9% 67% -40% -18.2% 76.5%  -100% 60.8% -14.3% -72.9%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services Permits and Fees Transit Center Building & Ramps Permits & Fees Bus Storage Permits & Fees Utility Relocation Permits & Fees DTX Permits & Fees Other Plan Checks / Permit Fees Real Estate Services Property Management Appraisal Services ALTA / Design Surveys SF Redevelopment Successor Agency Administrative Fee	30,000 1,166,000 230,000 173,000 100,000 500,000 1,223,000 918,000 - 100,000 10,000 51,000 14,000 41,000 221,000 722,000	60,000 25,000 231,000 123,000 167,000 300,000 1,000,000  - 10,000 82,000 12,000  60,000 104,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000) (223,000) 702,000 - (100,000) - 31,000 (2,000) (41,000) (618,000)	100% -97.9% 0.4% -28.9% 67% -40% -18.2%  76.5%  -100% 60.8%  -14.3% -72.9% -85.6%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services Permits and Fees Transit Center Building & Ramps Permits & Fees Bus Storage Permits & Fees Utility Relocation Permits & Fees DTX Permits & Fees Other Plan Checks / Permit Fees Real Estate Services Property Management Appraisal Services ALTA / Design Surveys SF Redevelopment Successor Agency Administrative Fee Miscellaneous Real Estate Services	30,000 1,166,000 230,000 173,000 100,000 500,000 1,223,000 	60,000 25,000 231,000 123,000 167,000 300,000 1,000,000  - 10,000 82,000 12,000  60,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000) (223,000)  (100,000)  31,000 (2,000) (41,000) (161,000)	100% -97.9% 0.4% -28.9% 67% -40% -18.2% 76.5%  -100% 60.8% -14.3% -100% -72.9%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services Permits and Fees Transit Center Building & Ramps Permits & Fees Bus Storage Permits & Fees Utility Relocation Permits & Fees DTX Permits & Fees Other Plan Checks / Permit Fees Real Estate Services Property Management Appraisal Services ALTA / Design Surveys SF Redevelopment Successor Agency Administrative Fee Miscellaneous Real Estate Services Construction Management	30,000 1,166,000 230,000 173,000 100,000 500,000 1,223,000 918,000 - 100,000 10,000 51,000 14,000 41,000 221,000 722,000	60,000 25,000 231,000 123,000 167,000 300,000 1,000,000  - 10,000 82,000 12,000  60,000 104,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000) (223,000) 702,000 - (100,000) - 31,000 (2,000) (41,000) (618,000)	100% -97.9% 0.4% -28.9% 67% -40% -18.2% 76.5%  -100% 60.8% -14.3% -72.9% -85.6%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services Permits and Fees Transit Center Building & Ramps Permits & Fees Bus Storage Permits & Fees Utility Relocation Permits & Fees DTX Permits & Fees Other Plan Checks / Permit Fees Real Estate Services Property Management Appraisal Services ALTA / Design Surveys SF Redevelopment Successor Agency Administrative Fee Miscellaneous Real Estate Services	30,000 1,166,000 230,000 173,000 100,000 500,000 1,223,000 918,000 - 100,000 10,000 51,000 14,000 41,000 221,000 722,000	60,000 25,000 231,000 123,000 167,000 300,000 1,000,000  - 10,000 82,000 12,000  60,000 104,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000) (223,000) 702,000 - (100,000) - 31,000 (2,000) (41,000) (618,000)	100% -97.9% 0.4% -28.9% 67% -40% -18.2%  76.5%  -100% 60.8%  -14.3% -72.9% -85.6% -82%	
Bus Ramps Design Reviews Bus Storage Engineering & Design Utility Relocation Engineering & Design Environmental Consultant / Building and Soil Haz. Mat. Archaeological Support Services Public Art Program Other Engineering & Design Services Permits and Fees Transit Center Building & Ramps Permits & Fees Bus Storage Permits & Fees Utility Relocation Permits & Fees DTX Permits & Fees Other Plan Checks / Permit Fees Real Estate Services Property Management Appraisal Services ALTA / Design Surveys SF Redevelopment Successor Agency Administrative Fee Miscellaneous Real Estate Services Construction Management	30,000 1,166,000 230,000 173,000 100,000 500,000 1,223,000 918,000 	60,000 25,000 231,000 123,000 167,000 300,000 1,000,000 10,000 82,000 12,000 60,000 104,000 9,000	30,000 (1,141,000) 1,000 (50,000) 67,000 (200,000) (223,000) 702,000 - (100,000) - 31,000 (2,000) (41,000) (618,000) (41,000)	100% -97.9% 0.4% -28.9% 67% -40% -18.2%  76.5%  -100% 60.8%  -14.3% -72.9% -85.6%	

# Transbay Joint Powers Authority Proposed Fiscal Year 2014-15 Capital Budget Request

	FY 2013-14		-15 Budget	Change	9/ Change
Construction	Budget	_	quest	Change	% Change
Transit Center & Ramps CM/GC Pre-Construction Services	6,100,000		2,940,000	(3,160,000)	-51.8%
Transit Center Building & Ramps Construction	213,558,000	2	73,981,000	60,423,000	28.3%
Utility Relocation Construction	2,522,000		684,000	(1,838,000)	-72.9%
Planning & Environmental Analysis	2,022,000		004,000	(1,000,000)	12.070
Community Benefits District Formation	50.000		_	(50,000)	-100%
Economic and Real Estate Analysis	287,000		162,000	(125,000)	-43.6%
Environmental Review	1,000,000		550,000	(450,000)	-45%
Other Planning Studies	67,000		36,000	(31,000)	-46.3%
Administration	01,000			(=1,==)	101070
Outside Legal Counsel & City Attorney	3,129,000		3,129,000	-	0.0%
Financial & Grant Management	694,000		740,000	46.000	6.6%
New Revenue Consultation	25,000		25,000	-	0%
Accounting Software, Installation, and Maintenance	20,000		20,000	-	0%
Audit Services	50,000		50,000	-	0%
Credit Rating Analysis	250,000		35,000	(215,000)	-86%
Loan Servicing Fees	89,000		13,000	(76,000)	-85.4%
Trustee Account Services	2,000		2,000	_	0%
Community & Public Relations	180,000		180,000	_	0%
Legislative Services	506,000		518,000	12,000	2.4%
Disadvantaged and Small Business Program	50,000		50,000	-	0%
Other Intergovernmental Agreements	30,000		30,000	-	0%
Other Consulting Assistance	50,000		50,000	-	0%
Subtotal, Professional & Specialized Services \$	265,084,000	\$ 3	12,692,000	\$ 47,608,000	18.0%
ht of Way Acquisition					
Property Acquisition	9,536,000		1,003,000	(8,533,000)	-89.5%
Title/Closing Costs	34,000		32,000	(2,000)	-5.9%
Relocation Services Consultation	32,000		24,000	(8,000)	-25.0%
Relocation Assistance	579,000		20,000	(559,000)	-96.5%
Goodwill Loss Assistance	205,000		-	(205,000)	-100%
Other Right of Way Expenses	43,000		4,000	(39,000)	-90.7%
Subtotal, Right of Way Acquisition \$	10,429,000	\$	1,083,000	\$ (9,346,000)	-89.6%
ner					
Caltrans Attorney Parking per Cooperative Agreement	100,000		100,000	-	0%
Subtotal, Other \$	100,000	\$	100,000	\$ -	0%
serves					
Fiscal Reserve	2,750,000		2,809,000	59,000	2.1%
Emergency Reserve	500,000		500,000	-	0%
Subtotal, Other \$	3,250,000	\$	3,309,000	\$ 59,000	1.8%
TOTAL EXPENDITURES + OTHER \$	282,964,000	\$ 32	21,427,000	\$ 38,463,000	13.6%

## Transbay Joint Powers Authority Proposed Fiscal Year 2014-15 Capital Budget Request

		FY 2013-14 Budget	FY 2014-15 Budge Request	t	Change	% Change
CAPITAL REV	'ENUE <sup>2</sup>	Ü	·		J	J
Committed R	evenue					
Federal	Bus Facility, Alternatives Analysis and PNRS Grants (FTA)	10,478,000	3,883,000	)	(6,595,000)	
Federal	High Speed and Intercity Passenger Rail Program (FRA)	85,120,000	29,184,000	)	(55,936,000)	
	al Measure 1	18,153,000	20,000,000	)	1,847,000	
	al Measure 2	1,831,000	2,761,000	)	930,000	
	1 Bridge Tolls	43,881,000	4,698,000	)	(39,183,000)	
	tion K San Francisco Sales Tax	13,452,000	2,978,000	)	(10,474,000)	
	nsit Capital Contribution	4,000,000	2,148,400	)	(1,851,600)	
Land Sa	ales	97,321,000	190,100,000	)	92,779,000	
Lease I	ncome	62,000	104,800	)	42,800	
	Income	200,000	116,800	)	(83,200)	
Reimbu	rsements by Others (Utilities, Adjacent Properties)	400,000	-		(400,000)	
	Subtotal, Committed Revenue	\$ 274,898,000	\$ 255,974,000	\$	(18,924,000)	
Planned Reve	nue					
Bridge l	Loan	-	10,392,200	)	10,392,200	
	nsit Capital Contribution	4,297,000	9,261,400	)	4,964,400	
Proposi	tion K San Francisco Sales Tax	-	41,761,000		41,761,000	
Land Sa	ales Proceeds	-	-		-	
	Subtotal, Planned Revenue	\$ 4,297,000	\$ 61,414,600	\$	57,117,600	
Other						
Fund B	alance from Previous Year	3,769,000	3,678,400	)	(90,600)	
	Subtotal, Other	\$ 3,769,000	\$ 3,678,400	\$	(90,600)	
	s to be Identified					
Revenu	e Source to be Determined	-	360,000		360,000	
	Subtotal, Revenue Source to be Determined	\$ -	\$ 360,000	\$	360,000	
	TOTAL REVENUE + OTHER	\$ 282,964,000	\$ 321,427,000	\$	38,463,000	

<sup>1:</sup> Italics indicate those line items for which the approval of the expenditure amount provides expenditure authorization from the Board. Other line items are generally authorized through contract approvals.

<sup>2:</sup> TJPA's revenues are multi-year, and do not lapse at the end of a fiscal year. Revenues that are budgeted in one fiscal year, but not utilized, will carry forward into the following year.

# Transbay Joint Powers Authority Proposed Fiscal Year 2014-15 Operating Budget Request

OPERATING EXPENDITURES	FY 2013-14 nual Operating Budget	Anı	FY 2014-15 nual Operating idget Request	Change
Professional & Specialized Services				
Temporary Terminal Facility Management & Security	1,169,000		1,204,000	35,000
Police Services as Needed	10,000		10,000	-
AC Transit Additional Operating Support	2,207,000		2,925,608	718,608
Parking Control Officers	146,000		150,000	4,000
Utilities	41,000		40,000	(1,000)
Insurance	47,900		50,300	2,400
Operating Contingency	610,895		-	(610,895)
Subtotal, Professional & Specialized Services	\$ 4,231,795	\$	4,379,908	\$ 148,113
Reserves Operating Reserve  Subtotal, Reserves	\$ 1,381,100 1,381,100	\$	372,800 <b>372,800</b>	\$ (1,008,300) (1,008,300)
TOTAL OPERATING EXPENDITURES	\$ 5,612,895	\$	4,752,708	\$ (860,187)
OPERATING REVENUE				
Regional Measure 2	4,231,795		4,379,908	148,113
AC Transit Reserve Contribution	1,025,000		-	(1,025,000)
Rents	305,000		319,800	14,800
Advertising	51,100		53,000	1,900
Subtotal, Operating Revenue	\$ 5,612,895	\$	4,752,708	\$ (860,187)
TOTAL OPERATING REVENUE	\$ 5,612,895	\$	4,752,708	\$ (860,187)