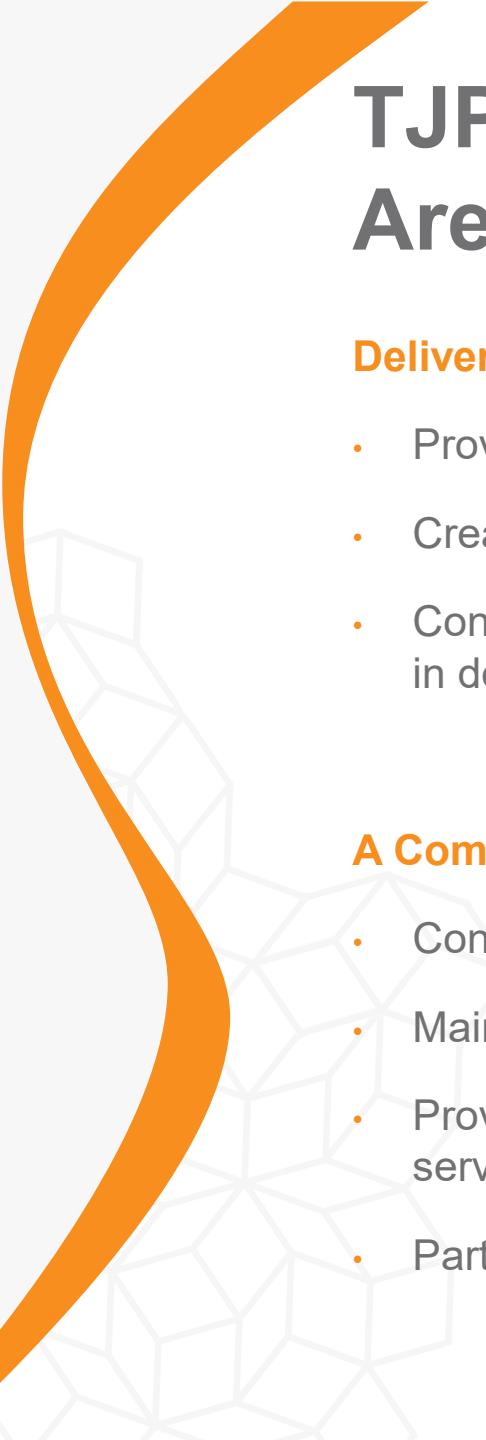


Annual Progress Report & Plan for 2026

TJPA Board
January 22, 2026





TJPA's Commitment to Transit and Bay Area

Delivering on the Transbay Program vision:

- Provide critical transit connections through the multimodal Salesforce Transit Center
- Create and activate a transit-oriented neighborhood with housing, open space and retail
- Continue working to connect Caltrain and California High-Speed rail service to Salesforce Transit Center in downtown San Francisco (SF)

A Commitment to Downtown San Francisco's Economic Vitality

- Connecting riders to their important destinations in downtown SF and throughout the Bay Area
- Maintaining a safe, clean and active Transit Center 365 days, 24/7
- Providing an iconic public destination with free programming and activations along with retail and wellness services
- Partnering with the City, Community Benefit District (CBD)s, and others to revitalize downtown

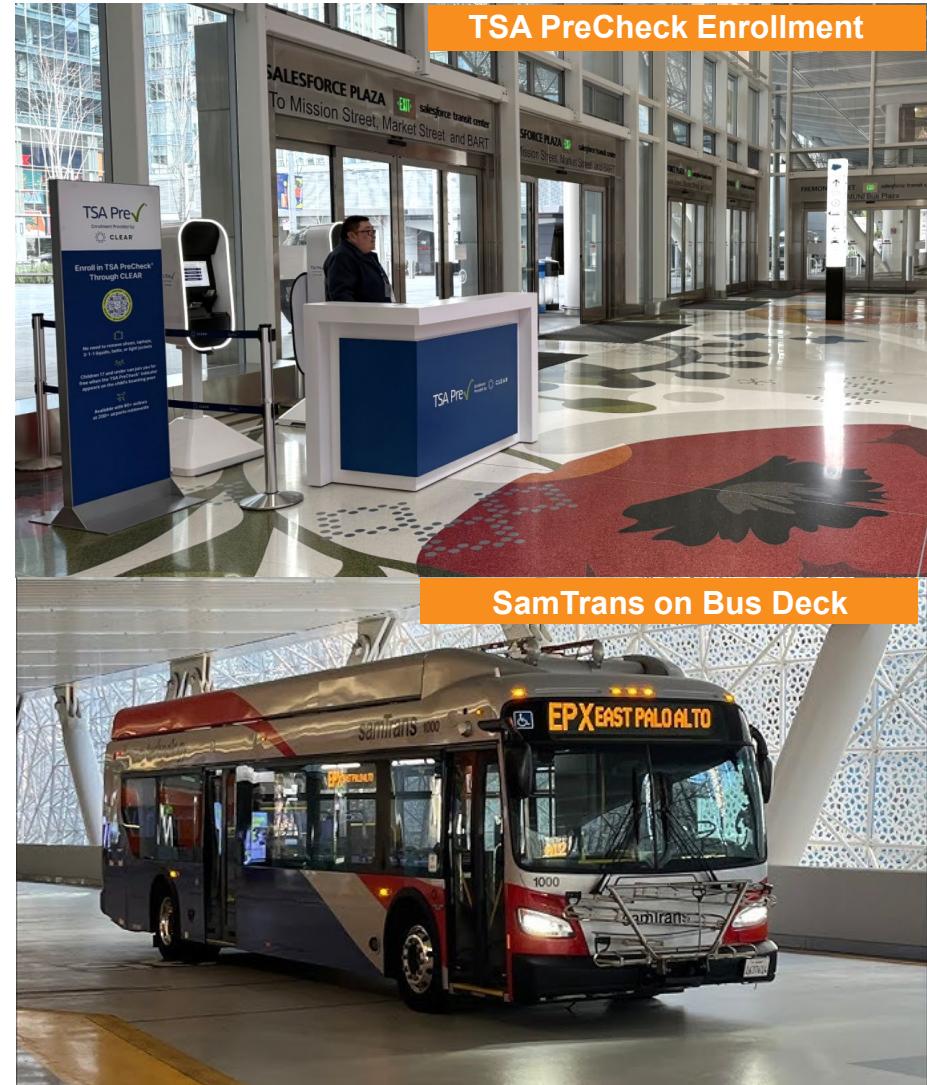


Transit Center Operations

Operating a World-Class Facility

2025 Accomplishments

- TJPA staff successfully streamlined facility operations and property management
- Performed various annual services, testing and inspections, including vertical circulation, and fire life safety systems
- Partnered with Clear and TSA PreCheck Enrollment, conveniently located in the Grand Hall
- Facilitated the addition of SamTrans into the Center
- Completed replacement of over 200 media players, enhancing the Center's digital wayfinding system
- Successfully updated network infrastructure
- Expanded the Zero Waste Program with assistance from the SF Department of Environment
- Doubled Advertising activity year over year



Activations at Salesforce Park

2025 Accomplishments

- Hosted over 660 FREE activities, bringing over 45,000 participants
- Established quarterly seasonal events, including Spring Fling, Rooftop Rhythms, and Harvest-Fest
- Expanded Health and Wellness events, with support from Kaiser Permanente and Fitness SF
- Hosted the SF 2025 Beer Week Kickoff, in partnership with the Bay Area Brewers Guild and Barebottle Brewing
- Continued to reinvigorate downtown SF by activating the Natoma Pedestrian Walkway and, when raining, the Grand Hall for Downtown First Thursdays



Wizard Academy Math Quest



SF Bluegrass and Old Time Fest

2026 Goals for Transit Center

- Continue to support downtown vitality with pop-ups, strategic partnerships, and community events like SF Beer Week 2026
- Open new retail spaces, including Erik's DeliCafe on Minna Street and Barebottle in the Grand Hall, and sign at least one new lease
- Increase advertising opportunities, particularly during the Super Bowl and World Cup, to offset operating costs
- Increase attendance and enhance our diverse selection of free and inclusive Park programming
- Maintain accessibility and state of good repair
- Continued repair and enhancements of digital and physical Wayfinding around the Center
- Perform lifecycle refresh on aging information technology infrastructure



Maintaining a Safe and Secure Facility

2025 Accomplishments

- Maintained collaboration with the Transportation Security Administration (TSA) through monthly assessments for security improvements.
- Completed the enhancement of the Video Management System, Access Control Server Infrastructure, and its software.
- Enhanced collaboration between the security operations team, SF Police Department, operators, tenants, and neighbors.
- Received the TSA Gold Standard Award and a Public/Private Partnership Award from the ASIS International/SF Bay Area Chapter.

2026 Goals

- Complete a full-scale exercise facilitated and led by the Department of Homeland Security.
- Enhance the core curriculum for site-specific security training.
- Continue coordinating with federal and local law enforcement and Bay Area Transit Operators on Super Bowl & World Cup planning, focusing on public transportation and critical infrastructure protection.



TJPA received the Gold Standard Award



The Portal

Advancing The Portal

2025 Accomplishments

- Completed second step of 40-CT, Civil and Tunnel construction procurement by releasing Request for Proposal (RFP) to shortlist
- Began first tranche of Right of Way acquisition for site and subsurface easements
- Launched Integrated Project Delivery Team with Caltrain for more efficient project delivery
- Updated Capital Cost Estimate for a \$680M reduction
- Completed technical studies for California Environmental Quality Act (CEQA) addendum for configuration changes (secondary mitigations) to reduce overall program cost
- Progressed 16 management plans and third-party agreements for Federal Capital Investment Grant (CIG)
- Launched Project Digital Delivery including Project Management Information System (PMIS) Dashboard



2026 Goals for The Portal

- Complete National Environmental Policy Act (NEPA) environmental assessment for cost reduction from secondary mitigations
- Prepare Caltrain Concept of Operations study for The Portal
- Award General Engineering Consultant and Construction Legal Services Contracts
- Prepare for award recommendation and onboarding 40-CT, Civil and Tunnel design and construction team
- Secure funding for completing utility relocation design and prepare for 2027 construction
- Continue advancement of right-of-way acquisition
- Continue to advance critical third-party agreements
- Secure additional matching fund commitments to request Full Funding Grant Agreement through Federal Transit Administration (FTA) CIG program



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TJPA Engagement and Advocacy

Public Engagement

2025 Accomplishments

Tours

- Over 100 tours conducted (including 50 by SF City Guides) to speak on TJPA role and Transbay Program history in transforming the neighborhood bringing over 1,000 people, including:
 - Conference attendees from Urban Land Institute and American Public Transportation Association
 - Foreign delegations, including from Japan and Germany

Recognition of Transit

- Joint CAPIO Award with CHSRA on the Interactive Decal Installation
- Pop-Up Transit Art Fair for September Transit Month with California High-Speed Rail Authority – Featured 19 vendors along with Transit Center transit operators and SF Transit Riders



2026 Goals

- Enhance and increase Transit Center branding and marketing along with community engagement on Transit Center services and Park activities, including tours
- Continue to connect, cross-promote, and leverage adjacent activations
- Increase The Portal awareness/support through project outreach and engagement
- Briefings and tours with newly elected officials from local, regional, state and federal levels

Advocacy for TJPA

2025 Accomplishments

- Increased advocacy for TJPA, specifically operational funding of Salesforce Transit Center and capital funding for The Portal
- Consistently engaging state and federal delegations along with local and regional leaders
- Convened Bay Area High-Speed Rail Working group to help inform the NorCal's request of \$2.2 billion for the State's reauthorization of Cap & Invest program
- Expanded coalition of The Portal supporters including labor partners, businesses and community organizations
- Advanced The Portal's prioritization to Tier 1 at Metropolitan Transportation Commission (MTC)

2026 Goals

- Secure funding for The Portal through State's Cap & Invest Program
- Extend term of net tax increment collection
- Apply for discretionary grant funding for operational and capital needs
- Develop and execute Capital Funding Strategy and Advocacy plan
- Expand coalition building and support for The Portal's delivery

Questions?



TRANSBAY JOINT POWERS AUTHORITY

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