



Transbay Program

**American Public
Transportation
Association (APTA)**

APTA Peer Review



APTA Peer Review



Objective

Assist the TJPA in strengthening the organization's management and oversight to best position it for successful delivery of Phase 2.

- Lessons learned from Phase 1
- Industry best practices

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Panelists

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2. **Richard Clarke**

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4. **Connie Crawford, P.E.**

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5. **Jeff Hiott**

APTA Peer Review Facilitator
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Methodology

Highly experienced and respected transit professionals voluntarily provide their time and support to address the desired scope.

The panel will conduct this peer review through documentation review, a series of briefings and interviews with TJPA team members and field observations.

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Transbay Program Overview

Program History & Governance Structure

Phase 1

- Design and Construction
- Oversight & Coordination
- Budget
- Transit Center Operations and Security

Phase 2

- DTX History, Design, Next Steps

Phase 3

- PAX Overview and Next Steps

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Report Scope

APTA

- 1. Organizational Structure**
 - a. Capabilities
 - b. Depth
 - c. Partnerships/Liaisons
 - d. Optimum mix of resources
 - 2. Project Delivery Best Practices**
 - 3. Communication Plan**
 - a. Stakeholders
 - b. Policy Makers
 - c. Operators
 - d. Funding Partners
 - e. Business Community
 - f. Public
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SFCTA

- 1. Governance**
- 2. Management**
- 3. Oversight**
- 4. Finance**
- 5. Project Delivery**

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Report Schedule

March 11th-13th

- **Kick-off Meeting/Workshop**
 - a. In-depth Program Review
 - b. Interviews with Key TJPA team members

April

- **Draft Report**

May

- **Final Report**

An aerial night view of San Francisco, California, featuring a prominent green rooftop garden in the center. The garden is a long, narrow strip of green space with trees, walkways, and a central courtyard area, situated atop a modern glass skyscraper. The surrounding city is illuminated with warm lights from windows and streets, with the Transbay Tower and other high-rise buildings visible. In the background, the Golden Gate Bridge spans across the water under a clear blue twilight sky.

Questions

TJPA
TRANSBAY JOINT POWERS AUTHORITY

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