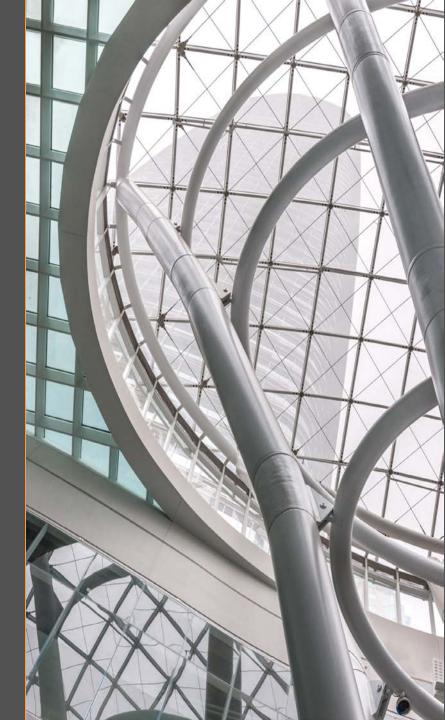
# Facility Operations Update

November 12, 2019







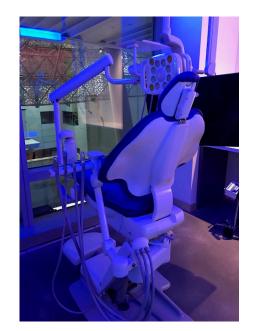


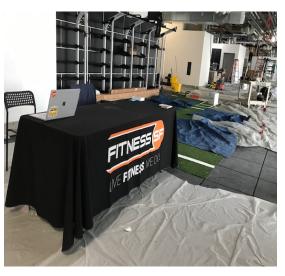
#### Site Operations: Transit

#### 1. Amtrak:

- Began service at Transit Center joining SamTrans on the street level of Mission & Fremont on October 28th
- Vacating Temporary Terminal in November







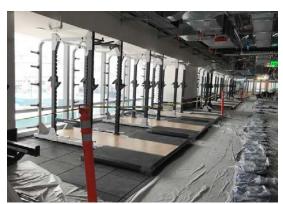
#### Site Operations: Tenant Activity

By end of January 45% open:

- 1. Onsite Dental Nov 18 (4%)
- 2. Fitness SF Dec 27 (38%)
- 3. Philz Coffee January (3%)



### Site Operations: Tenant Activity



















#### Site Operations: General

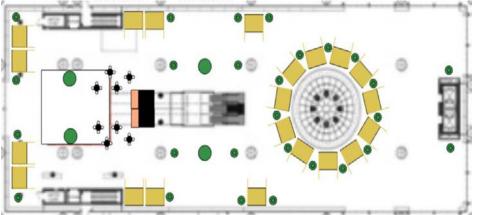
- LPC: potential Holiday market in Grand Hall
- 2. BRV: winter hours; movie night; winter fest
- 3. Pearl: ad sales to date: United, Tito's, Prudential, Zendesk, Swiss Intl Air, Amex, MailChimp = \$652K (expected revenue)



### Site Operations: General













#### Site Operations: Security

- 1. Security:
  - Park winter programming
  - Bus Ramp operations
  - Supporting tenant preparations for opening



# Retail Leasing Update

November 12, 2019





	Total	Total Executed + New	% Executed + New to Date
Square Feet*	91,640	69,135	75%
# Retail Spaces	36	26 (19 leases)	72%
Avg Annual Rent (AMA v Actual)	\$5.5M	\$5.4M	98%

\*Total SF adjusted from 100K SF to exclude Greyhound/Amtrak/TJPA



Tenant: Spring Fertility		
Square Feet	2,5	541
Lease Term Actual	15 yrs	
Lease Term Proforma	10 yrs	
Rent Over Term:	10 year	15 year
Rent Over Term:	\$2.04M	\$3.31M
Pro forma	\$1.75M	\$1.75M
Delta	\$0.29M	\$1.56M
Storage Rent	nt N/A	
TJPA Costs (T.I. + Shell)		
Rough Order of Magnitude	\$0.	61M
Pro forma	a \$0.82M	
Delta	ta \$0.21M	
Net Proceeds (rent less TJPA costs)	\$2.	70M



Tenant: Poke House		
Square Feet	1,075	
Lease Term Actual	10 yrs 3 mos	
Lease Term Proforma	10 yrs	
Rent Over Term:	10 year	10 year 3 mos
Rent Over Term:	\$1.09M	\$1.13M
Pro forma	\$1.12M	\$1.12M
Delta	\$0.03M	\$0.01M
Storage Rent	N/A	
TJPA Costs (T.I. + Shell)		
Rough Order of Magnitude	<b>e</b> \$0.36M	
Pro forma	\$0.37M	
Delta	\$0.01M	
Net Proceeds (rent less TJPA costs) \$0.77M		.77M



Tenant: GTE Mobilnet (Verizon)		
Square Feet	1,333	
Lease Term Actual	10 yrs	
Lease Term Proforma	10 yrs	
Rent Over Term:		
Rent Over Term:	\$2.05M	
Pro forma	\$2.29M	
Delta	\$0.24M	
Storage Rent	N/A	
TJPA Costs (T.I. + Shell)		
Rough Order of Magnitude	\$0.21M	
Pro forma	\$0.40M	
Delta	\$0.16M	
Net Proceeds (rent less TJPA costs)	\$1.84M	



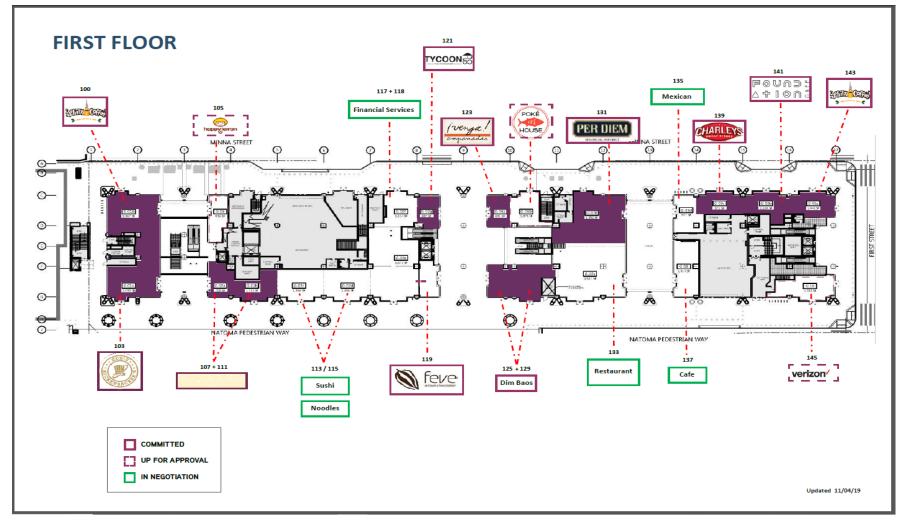
Tenant: Happy Lemon		
Square Feet	836	
Lease Term Actual	10 yrs	
Lease Term Proforma	10 yrs	
Rent Over Term:		
Rent Over Term:	\$0.94M	
Pro forma	\$0.72M	
Delta	\$0.22M	
Storage Rent	N/A	
TJPA Costs (T.I. + Shell)		
Rough Order of Magnitude	\$0.34M	
Pro forma	\$0.31M	
Delta	\$0.03M	
Net Proceeds (rent less TJPA costs)	\$0.60M	



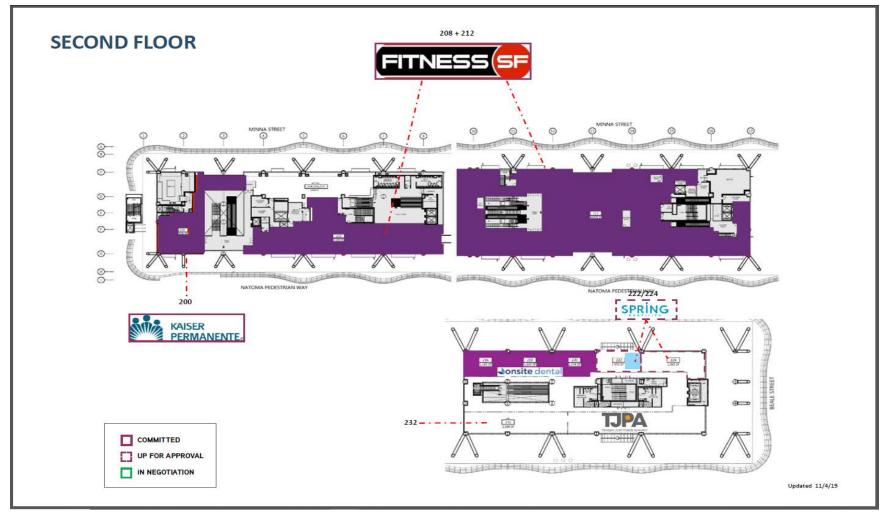


- Out of 10 remaining spaces including the rooftop café pad & an area behind the Grand Hall escalator:
  - There are promising LOI's on 5 of the spaces

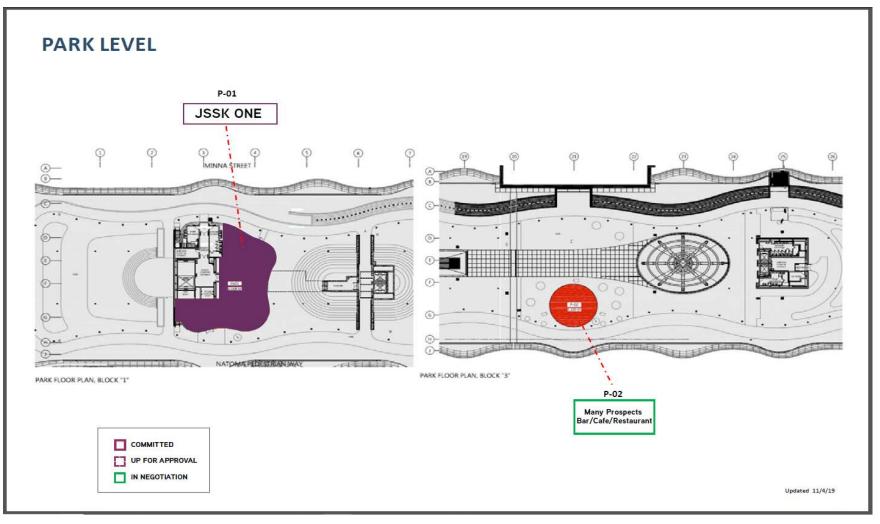










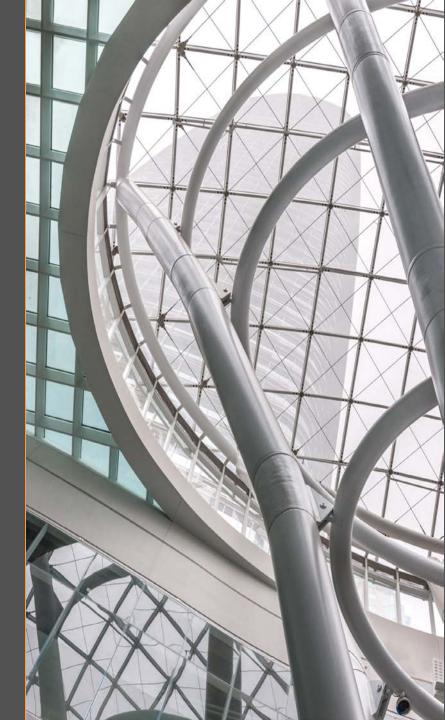




# Tenant Improvements Update

November 12, 2019





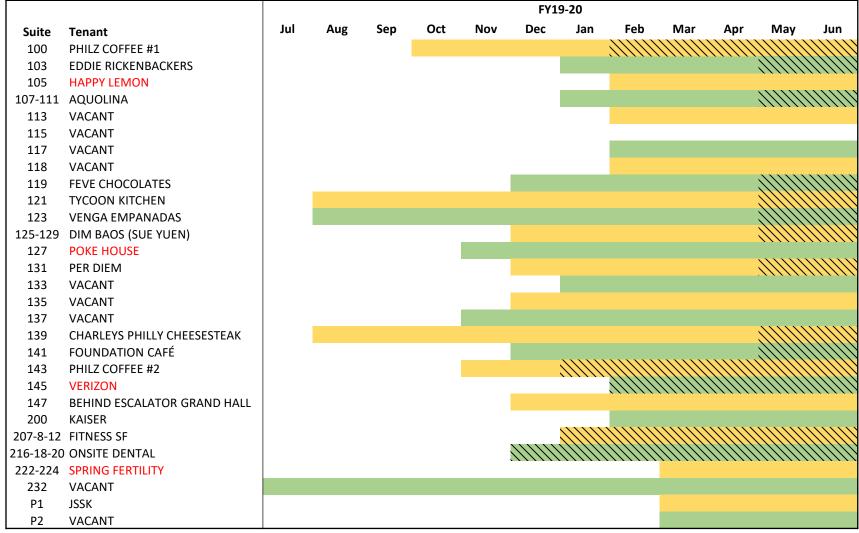
	The Program 2010	Current 2017-2020
Ground Level	Specialty retail, food (7 food, 7 retail)	Mostly restaurants (20 food, 3 retail)
Second Level below bus deck	Food court	Fitness SF
Second Level above bus plaza	Offices	Offices and services
Space sizes	Large	Small



Challenges	Mitigation	
Physical		
Grease duct distribution	Engineering to price	
Utilities distribution	Engineering to price	
Schedule		
Permitting process	Expediter, weekly TI check in	
Tight labor market	Concurrent LL* and TI**	
Construction timeline	Concurrent LL* and TI**	
Sticker shock	Careful decision making	
Concurrent store openings	Manage schedule to cluster	

\*Landlord \*\* Tenant Improvement











1. Kitchen exhaust east & west

- Vet options on system type
- Complete engineering
- Get price
- 2. Utilities
  - Complete schematic layout
  - Engineer
  - Get price
- 3. Cost update in December
- 4. Prepare detailed schedule integrating tenant work





# Questions?



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